

## Appendix 2 - Q2 Corporate Risk Register 2016/17

IMPACT	High	<p>4. Insufficient capacity to deliver Moorlife 2020</p> <p>13. Impact of EU exit vote</p> <p>5. Debt from final Moorlife claim not met (REMOVE)</p> <p>9. Fail to design organisation with skills and capability to</p>	<p>1. No common understanding of aims for White Peak</p> <p>8. Fail to develop integrated strategic commercial plan</p> <p>10. Not support staff through change</p> <p>2. Not submitting SWP bid</p>	7. Fail to inspire people to give to a NPA
	Medium	<p>11. Fail to increase ownership and understanding of our policies among stakeholders</p> <p>3. Adverse exchange rate Moorlife 2020 funding</p>	14. Fail to deliver against performance and business plan	6. Reduced area of land in agri-environment schemes
	Low			
		Low	Medium	High
LIKELIHOOD				

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Impact	High	<b>AMBER</b> (closely monitor)	<b>AMBER</b> (manage and monitor)	<b>RED</b> (significant focus and attention)
	Med	<b>GREEN</b> (accept but monitor)	<b>AMBER</b> (management effort worthwhile)	<b>AMBER</b> (manage and monitor)
	Low	<b>GREEN</b> (accept)	<b>GREEN</b> (accept/ review periodically)	<b>GREEN</b> (accept but monitor)
		Low	Med	High
		Likelihood		

#### Corporate Risk Register: list of risks

1. Failure to create a common understanding of what we want to achieve in the White Peak
2. Failure to submit a quality, funded bid for the South West Peak project (REMOVE from register)
3. Adverse exchange rate movements for Moorlife 2020 European funding
4. Insufficient capacity to deliver Moorlife 2020 programme
5. Outstanding debt from final Moorlife claim is not met (REMOVE from register)
6. Area of NP land safeguarded in agri-environment schemes reduces because of new Rural Development Programme for England (RDPE) implications
7. Failure to inspire people to give to a National Park Authority
8. Failure to develop an integrated strategic commercial plan
9. Failure to design the organisation so it has the skills and capability to deliver
10. Failure to support staff going through a time of change
11. Failure to engage in a way that increases ownership and understanding of our policies amongst communities and decision makers
13. Failure to effectively manage the impact of changes resulting from the EU exit vote in terms of:
  - a. Euro funding for Moorlife 2020
  - b. UK government funding
  - c. Policy and legislation changes
  - d. Partnership funding position
14. Failure to deliver against our Performance and Business Plan in a time of structural change

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		Low	Med	High
Likelihood				

Corp. Strat. Ref.	Risk Description	Existing controls	Risk rating before mitigation L x I	Mitigating action	Risk rating with mitigating action L x I ( Green, Amber or Red)						Timeframe of mitigating actions	Lead officer	How monitor/ indicator	Quarterly update
						Start	Q1	Q2	Q3	Q4				
S1 The Place and the Park on a Land-scape scale	2. Failure to submit a quality, funded bid for South West Peak project	Program me Board monitor-ing progress	H x H  RED	a. Funding strategy being developed.  b. Internal project team established.	Impact	High	High	No longer a risk			a. End June 2016  b. End May 2016	JRS (Direct or of Conser vation and Planni ng)	RMT	Bid was submitted on 22 <sup>nd</sup> July.  NO LONGER A RISK, REMOVE FROM REGISTER
					Likelihood	High	Medium							
					Rating	RED	AMBER							

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S1 The Place and the Park on a Land-scape scale	3. Adverse exchange rate movements for Moorlife 2020 European funding	None	H x H  RED	a. Hedging arrangement to be put in place if we can.  b. Cap on sterling budget with appropriate output adjustments agreed.	Impact	High	Low	Medium			a. Continuous assessment  b. End Q2 detailed budget breakdown	PN (Chief Finance Officer )	Chief Finance Officer  Budget monitoring Group  ARP	This risk has been reassessed since Q1, and the impact amended accordingly.  Request for detailed budget made to budget manager. Full sterling cap confirmed to budget manager as necessary. Received 30% up-front funding. Hedging arrangement under consideration. If current sterling weakness continues, the risk remains static
					Likelihood	Medium	Low	Low						
					Rating	AMBER	GREEN	GREEN						

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S1 The Place and the Park on a Landscape scale	5. Outstanding debt from final Moorlife claim is not met	Contract in place	L x H  AMBER: closely monitor	a. Immediate attention being given to answering questions from European office.	Impact	High	High	To be removed from register			a. End Jun '16	JRS (Direct or of Conservation and Planning)	CFO and Director Conservation and Planning	The debt has been paid.  NO LONGER A RISK, REMOVE FROM REGISTER
					Likelihood	Low	Low							
					Rating	AMBER	AMBER							

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S2 Connect ing people to the place	7. Failure to inspire people to give to a National Park Authority	Approac h to giving approve d by the Authorit y.	H x H  RED	a. Organisation design to provide appropriate capabilities underway	Impact	High	High	High			a. Dec '16	SM (Direct or of Comm ercial Develo pment and Outrea ch)	RMT	New structure with key roles agreed, but risk remains until posts are filled.
					Likelihood	High	High	High						
					Rating	RED	RED	RED						

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C1 Our people	9. Failure to design the organisation so it has the skills and capability to deliver		M x H  AMBER: manage and monitor	a. Design principles drafted for consultation.	Impact	High	High	High			a. End July 2016	RMM (Direct or of Corporate Strategy and Development)	SLT Staff Committee/ UNISON/ MT discussion	a. Proposals for a new Head of Service and team manager structure at third and fourth tier along with a new team structure for the strategy and performance team have been agreed by resource management team  b. Implementation of the new structure will take place in quarter 3
				b. Part of investment discussions.	Likelihood	Medium	Medium	Low			b. End October 2016			
				c. Timetable outlined.	Rating	AMBER	AMBER	AMBER			c. End July 2016			